TALLINK GRUPP IS THE LEADING SHORT CRUISE AND FERRY OPERATOR



STRATEGIC PLAN

Tallink's vision is to be the market pioneer in Europe by offering excellence in leisure and business travel and sea transportation services

Long term objectives toward increasing the company value and profitability:

- Strive for the highest level of customer satisfaction
- Increase volumes and strengthen the leading position on our home markets
- Develop a wide range of quality services directed to different customers and
- pursue new growth opportunities
- Ensure cost efficient operations
- Manage the optimal debt level that will allow sustainable dividends

Current focus is on core operations to realize past investments. Along with the optimal fleet deployment the emphasis is on the profitability improvement and deleveraging.

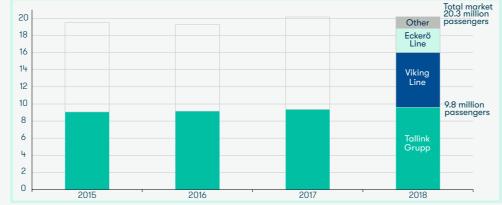
Current strategic cornerstones and competitive advantages:



WE OPERATE 7 ROUTES



THE PASSENGER MARKET SHARE OF TALLINK GRUPP IS 48% IN THE NORTHERN BALTIC SEA



HISTORY

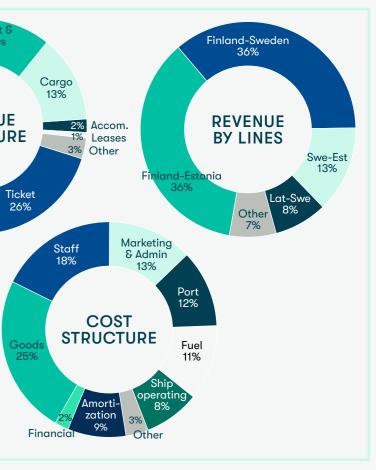
1883								2001						2009	2011
Finnish Steamship Co founded	Service between Turku & Stockholm	Service between Helsinki & Stockholm	Silja Line established	Tallinn-Helsinki route	Tallink founded	One vessel. 166 th passengers	Management buyout	Tallinn-Stockholm route	First newbuilt cruise ferry	Private placement	Hotel operation starts	IPO	Rights Issue. Tallink and Silja Line merged	Over 1.3 billion euros invested during the fleet investment program. 8M passengers reached	9M passengers 1.3M Club One members

OUR FLEET CONSISTS OF 14 ICE CLASS SHIPS AND HAS A VALUE OF EUR 1.2 BILLION



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WE OPERATE 4 HOTELS (1029 ROOMS)



AGE OF FLEET BY VALUE

Tallink Citu ooms: 332 Conference lightclub

Tallink Spa & Conference ns: 275



Tallink Hotel Riga Rooms: 256 Conference GУМ

Tallink Express 200ms: 163 Resto & Bar Tempo

27% of the hotel guests arrive with Tallink ships

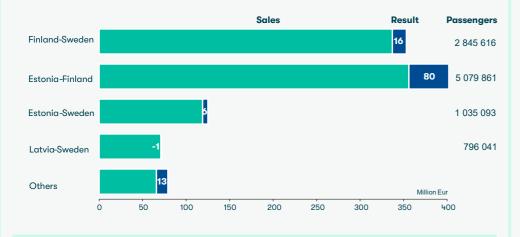
2018

CORPORATE FACTSHEET

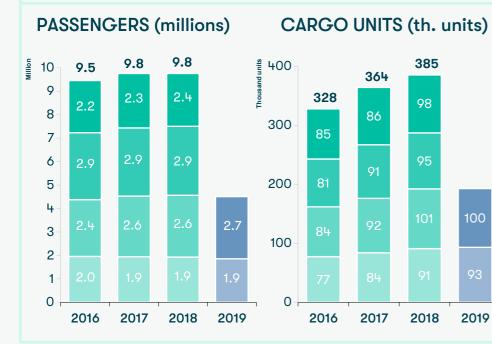
FINANCIALS

		2016	2017	2018	1600		
Million EUR	Revenue	938	967	950		Cash	
	Cost of sales	745	772	766	1400 -	Intangibles	Other
	Marketing & GA expenses	123	125	125		Other	
	EBITDA	149	158	143	1200 -		
	EBITDA margin	16%	16%	15%	1000 -		
	Net Profit	44	46	40	1000 -		Share- holders
	Cash flow from operations	147	136	132	800 -		Equity
	Investments	68	219	36			
	Loan repayments	4	-6	85	600 -		
	Dividends	54	20	20		Ships	
	Cash position	79	89	82	400 -		
	Total assets	1 539	1 559	1 501			Loans
	Ships	1 235	1 269	1 215	200 -		
	Interest bearing loans	559	561	510	o 🗕		
	Shareholders' equity	810	836	857	0 +	Assets	Liabilities & Equity

SEGMENT RESULT BY ROUTES 2018







OUR POSITION IN THE WORLD

FERRY OPERATOR BY GROSS TONS

Rank	Company	Gross ton
1	Stena Line	935 89
2	Grimaldi Lines	732 23
3	Moby Lines	550 58
4	Tallink	525 72
5	Grand Navi Veloci	425 22
FERR	Y OPERATOR BY BEDS	
Rank	Company	Bed
1	Tallink	24 32
2	Moby Lines	19 06
3	Stena Line	17 22
4	Grand Navi Veloci	16 62
5	Grimaldi Lines	16 13
	Y OPERATOR BY REVENUE million, 2018)	S
	Company	Revenu
1	DFDS Group	2 10
2	Steng Line	134
-	Tallink	95
4	Finnlines	58
5	Viking Line	49
Data:	Ro/pax / ferries above 1,000	GT
	e: ShipPax MARKET:18; any reports	

SEOUL - Incheon Int'l Airport DUBAI - Dubai International Airport 2 SINGAPORE - Changi Airport Sales > US\$ 1,000 million LONDON - Heathrow Airport 4 BANGKOK - Suvarnabhumi Airport SHANGHAI - Pudong Airport Sales > US\$ 900 million HONG KONG - International Airport Sales > US\$ 800 million **BEIJING - Capital Airport** PARIS - Charles de Gaulle Airport

		Sale	Sales > US\$ 700 million					
Re	evenue	10	TOKYO - Narita Airport					
	2 109	Sales > US\$ 600 million						
	1345	11	FRANKFURT - Frankfurt-Main Air					
	950	12	TALLINK - All Routes					
	589	13	TAIPEI - Taoyuan International A					
	498	Sale	s > US\$ 500 million					
ove 1,000 GT		14	ISTANBUL - Atatürk Airport					
18;		15	AMSTERDAM - Schiphol Airport					
-		Sour	ce: Generation Research 2018					

Location

Sales > US\$ 1.700 million

THE WORLD'S TOP DUTY FREE & TRAVEL RETAIL SHOPS

Countru

South Korea

UAE

Singapore

UK

Thailand

China

Hong Kong

China

France

Japar

Germanu

Estoni

Taiwan

Turkey

Netherland

Channe

Airport Shops

Ferries

Airport Shops

Airport Shops

Airport Shops

Ranking by actual and estimated retail sales in 2017

PASSENGER REVENUE



QUARTERLY PASSENGER SPENDING, HIGHS AND LOWS

950

22

2018

¹Unaudited

938

22

דע (

2016

1000

800

600

400

200

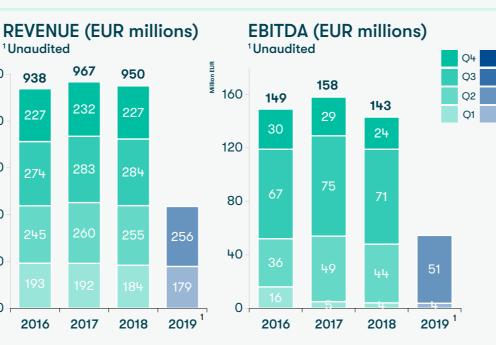
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967

22

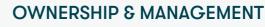
283

2017



SHARE PRICE DEVELOPMENT

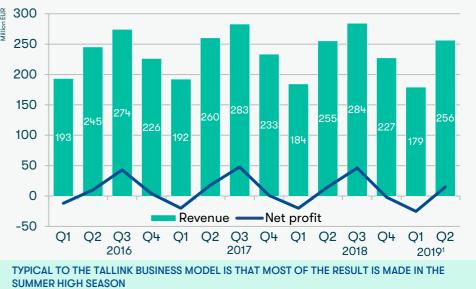






Paavo Nõgene Chairman of the Management Board, CEO Lembit Kitter Member of the Management Board Kadri Land Member of the Management Board Harri Hanschmidt Member of the Management Board Member of the Management Board Piret Mürk-Dubout







TALLINK HAS BEEN A LEADING STOCK ON THE BALTIC MARKET IN LIQUIDITY, MARKET CAPITALIZATION AND HAS A RETAIL SHAREHOLDER BASE AROUND 11 000 SHAREHOLDERS



Infortar AS 39% Baltic Cruises Holding L.P. 16% ING Luxembourg S.A. AIF Account 7% Baltic Cruises Investment L.P. 6% Citigroup Venture Capital International G.P. 2% Nordea Bank Abp/Non Treaty Clients 2% State Street Bank and Trust Omnibus Fund OM01 2% Clearstream Banking Luxembourg S.A. Clients 1% Nordea Bank Abp / Finnish Clients 1% Nordea Bank Abp / Clients FDR 1%

QUARTERLY SEASONALITY ¹Unaudited