TALLINK GRUPP IS THE LEADING SHORT CRUISE AND FERRY OPERATOR



GROUP OF STRONG BRANDS

*** TALLINK**

SILJA LINE

◆ CLUB ONE

OVERNIGHT CRUISE & PASSENGER TRANSPORTATION

ONBOARD TAX-FREE **SHOPPING & CATERING**

LEISURE & CITY BREAK

4 HOTELS

CARGO **TRANSPORTATION**



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MAY 2019

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STRATEGIC PLAN

Tallink's vision is to be the market pioneer in Europe by offering excellence in leisure and business travel and sea transportation services

Long term objectives toward increasing the company value and profitability:

- Strive for the highest level of customer satisfaction
- Increase volumes and strengthen the leading position on our home markets
- Develop a wide range of quality services directed to different customers and pursue new growth opportunities
- Ensure cost efficient operations
- Manage the optimal debt level that will allow sustainable dividends

Current focus is on core operations to realize past investments. Along with the optimal fleet deployment the emphasis is on the profitability improvement and deleveraging.

Current strategic cornerstones and competitive advantages:

MOST MODERN FLEET

WIDE ROUTE **NETWORK**

STRONG MARKET SHARE & BRAND AWARENESS

HIGH SAFETY LEVEL & **ENVIRONMENTAL STANDARDS**

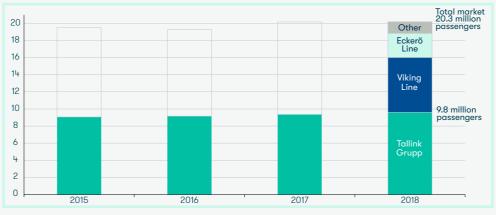
KEY INFORMATION 2018

Passengers transported	9 756 611	P/E	17
Sales	950 mil EUR	ROA	4.1%
EBITDA	143 mil EUR	ROE	4.8%
Net Profit	40 mil EUR	Equity Ratio	57%
Average number of employees	7 430	EBITDA Margin	15%
EPS	0.06	Book value per share	1.28 EUR

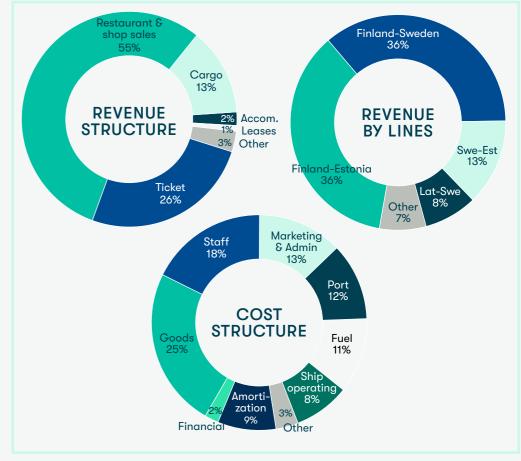
WE OPERATE 7 ROUTES



THE PASSENGER MARKET SHARE OF TALLINK GRUPP IS 48% IN THE NORTHERN BALTIC SEA



2018



HISTORY

1883	1910	1928	195/	1905	1989	1990	1990	2001	2002	2003	2004	2005	2000	2009	2011	2015	201/	2018	2019
Finnish Steamship Co founded	Service between Turku & Stockholm	Service between Helsinki & Stockholm	Silja Line established	Tallinn-Helsinki route	Tallink founded	One vessel. 166 th passengers	Management buyout	Tallinn-Stockholm route	First newbuilt cruise ferry	Private placement	Hotel operation starts	IPO	Rights Issue. Tallink and Silja Line merged	Over 1.3 billion euros invested during the fleet investment program. 8M passengers reached	9M passengers 1.3M Club One members	2.0M Club One members	New generation LNG Shuttle ferry	Secondary listing on Nasdaq Helsinki	Second LNG Shuttle ferry building contract signed

OUR FLEET CONSISTS OF 14 ICE CLASS SHIPS AND HAS A VALUE OF EUR 1.2 BILLION







Baltic Queen

Built: 2009

Victoria I

ength: 212m

assengers: 2800





Silja Symphony assengers: 2852 Silja Serenade uilt: 1990 nath: 203n assengers: 2852





Built: 1972

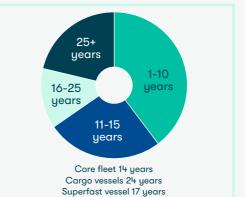
Length: 155.0m

assengers: 260



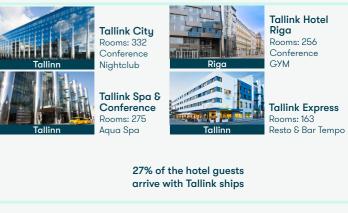
Isabelle Built: 1989 .ength: 171m assengers: 2480

Atlantic Vision Built: 2002 Length: 203.3m sengers: 728



AGE OF FLEET BY VALUE

WE OPERATE 4 HOTELS (1029 ROOMS)



CORPORATE FACTSHEET





OUR POSITION IN THE WORLD

Stena Line

Moby Lines

Moby Lines

Stena Line

Grimaldi Lines

Grand Navi Veloci

Grand Navi Veloci

Grimaldi Lines

DFDS Group

Stena Line

Tallink

Finnlines

Viking Line

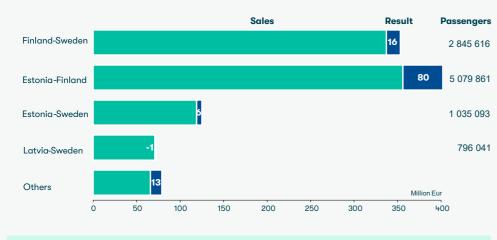
ON	IS	THE WORLD'S TOP DUTY FREE & TRAVEL RETAIL SHOPS										
9	ss tons 935 898 732 232	Loc	king by actual and estimated retail sales in 2017 ation es > US\$ 1,700 million	Country	Channel							
5	50 580	1	SEOUL - Incheon Int'l Airport	South Korea	Airport Shops							
5	25 724	2	DUBAI - Dubai International Airport	UAE	Airport Shops							
4	25 220	3	SINGAPORE - Changi Airport	Singapore	Airport Shops							
		Sale	es > US\$ 1,000 million									
	Beds	4	LONDON - Heathrow Airport	UK	Airport Shops Airport Shops							
		5	BANGKOK - Suvarnabhumi Airport	Thailand								
-	24 328	6	SHANGHAI - Pudong Airport	China	Airport Shops							
	19 066	Sales > US\$ 900 million										
	17 225	7	HONG KONG - International Airport	Hong Kong	Airport Shops							
	16 629	Sale	es > US\$ 800 million	0 0								
	16 133	8	BEIJING - Capital Airport	China	Airport Shops Airport Shops							
S		9	PARIS - Charles de Gaulle Airport	France								
		Sale	es > US\$ 700 million									
Re	evenue	10	TOKYO - Narita Airport	Japan	Airport Shops							
	2 109	Sale	es > US\$ 600 million									
	1345	11	FRANKFURT - Frankfurt-Main Airport	Germany	Airport Shops							
	950	12	TALLINK - All Routes	Estonia	Ferries							
	589	13	TAIPEI - Taoyuan International Airport	Taiwan	Airport Shops							
€T	498	Sales > US\$ 500 million										
		14	ISTANBUL - Atatürk Airport	Turkey	Airport Shops							
		15	AMSTERDAM - Schiphol Airport	Netherlands	Airport Shops							
		Sour	rce: Generation Research 2018									

SHARE PRICE DEVELOPMENT



TALLINK HAS BEEN A LEADING STOCK ON THE BALTIC MARKET IN LIQUIDITY, MARKET CAPITALIZATION AND HAS A RETAIL SHAREHOLDER BASE AROUND 11 000 SHAREHOLDERS

SEGMENT RESULT BY ROUTES 2018



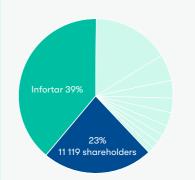
THE SEGMENT RESULT IS THE RESULT BEFORE ADMINISTRATIVE EXPENSES, FINANCIAL EXPENSES AND TAXES

PASSENGER REVENUE



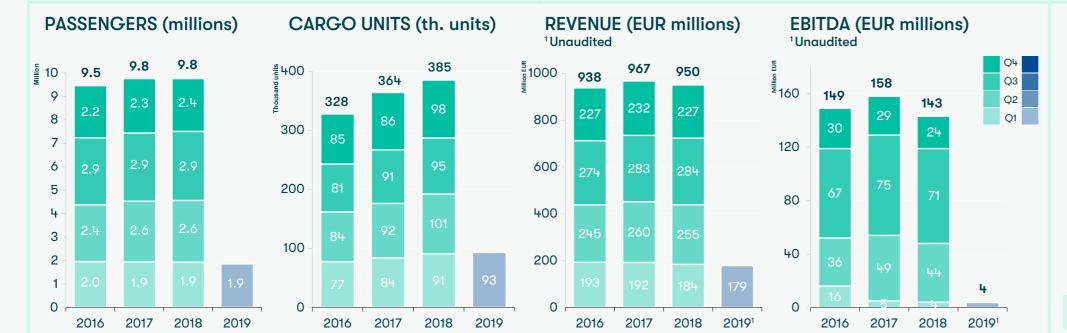
QUARTERLY PASSENGER SPENDING, HIGHS AND LOWS

OWNERSHIP & MANAGEMENT



Infortar AS 39% Baltic Cruises Holding L.P. 16% Baltic Cruises Investment L.P. 6% ING Luxembourg S.A. AIF Account 4% Nordea Bank Abp/Non Treaty Clients 3% ING Luxembourg Client ACC 3% Citigroup Venture Capital International G.P. 2% State Street Bank and Trust Omnibus Fund OM01 2% Clearstream Banking Luxembourg S.A. Clients 1% Nordea Bank Abp / Clients FDR 1%

Paavo Nõgene Lembit Kitter Kadri Land Harri Hanschmidt Piret Mürk-Dubout Chairman of the Management Board, CEO Member of the Management Board Member of the Management Board Member of the Management Board Member of the Management Board





TYPICAL TO THE TALLINK BUSINESS MODEL IS THAT MOST OF THE RESULT IS MADE IN THE SUMMER HIGH SEASON

2017

2018

20191