## Tallink is the leading short cruise and ferry operator





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March 2014

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### **Key points**

Tallink's vision is to be the market pioneer in Europe by offering excellence in leisure and business travel and sea transportation services

#### Long term objectives toward increasing the company value and profitability:

- Strive for the highest level of customer satisfaction
- Increase volumes and strengthen the leading position on our home markets
- Develop a wide range of quality services directed to different customers and pursue new growth opportunities
- Manage the optimal debt level that will allow sustainable dividends

Current focus is on core operations to realize past investments. Along with the optimal fleet deployment the emphasis is on the profitability improvement and deleveraging.

Current strategic cornerstones and competitive advantages:

Most modern fleet

Wide route network

Strong market share & brand awareness

High safety level & environmental standards

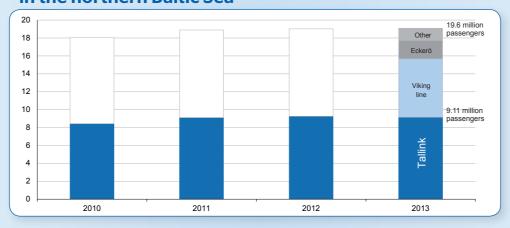
### Key information 2013, unaudited

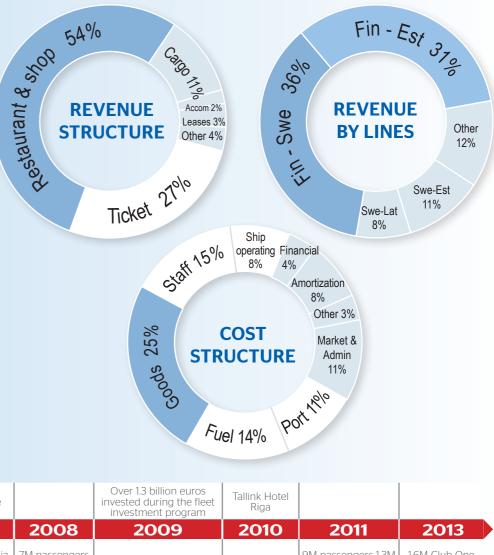
Passengers	9 114 812	P/E	14
Sales	942 mil EUR	ROA	4.8%
EBITDA	156 mil EUR	ROE	5.7%
Net Profit	43 mil EUR	Equity Ratio	45%
Average number of employees	6 898	EBITDA Margin	17%
EPS	0.06	Book value per share	1.15 EUR

### We operate 6 routes



### The passenger market share of Tallink is 47% in the northern Baltic Sea





			Silja Line established		Tallink founded	One vessel	Management buyout			Private placement		IPO	Rights Issue		Over 1.3 billion euros invested during the fleet investment program			
History 1883	1910	1928	1957	1965	1989	1990	1996	2001	2002	2003	2004	2005	2006	2008	2009	2010	2011	2013
Steamship		Service between Helsinki & Stockholm		Tallinn-Helsinki route	i	166 th passengers		Tallinn-Stockholm route	First newbuilt cruise ferry		Hotel operation starts		Tallink and Silja Line merged	7M passengers reached	8M passengers reached		9M passengers 1.3M Club One members	1.6M Club One members

### Our fleet consists of 18 ice class ships and has a value of 1.5 billion EUR

Baltic Queen

Length: 212m

mantika

Built: 2009



Victoria I Built: 2004 Length: 193m Passengers: 2500 anemeters: 1030 Built: 2002 Length: 193m assengers: 2500

Passengers: 2800 Lanemeters: 1130

Galaxv

Passengers: 3123 anemeters: 932 Built: 2006 Length: 212m Passengers: 2800 anemeters: 1130 Silja Festival ength: 171m assengers: 2023

Silja Europa

Length: 202m



Built: 1972

ength: 155.0m

assengers: 260

ength: 145m assengers: 1500 Lanemeters: 840 Regal Star Built 1999 ength: 157m Passengers: 80 anemeters: 208 Atlantic Vision Built: 2002 ength: 203.3m assengers: 728

Regina Baltica

# itena Superfast VIII Built: 2001/2002 Length: 203m

Passengers: 717

anemeters: 1900 Stena Superfast VII Built: 2001/2002 Length: 203m Passengers: 717 anemeters: 1900 Built: 1989 Length: 171m

assengers: 2480

## 1-10 year 11-15 World-wide ships age

16-25

Ferry 24.4 years Cruise 12.5 years

Age of fleet by value

Tallink City Rooms: 332 Conference Nightclub



Tallink Hotel

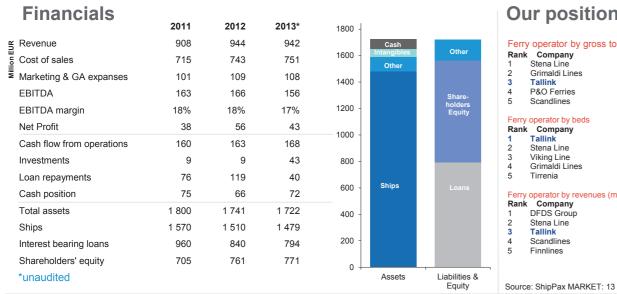
Pirita Top Spa Rooms: 267 Wellness & MediSPA **Tallink Express** Rooms: 163 Express Cafe

We operate 5 Hotels (1300 rooms)

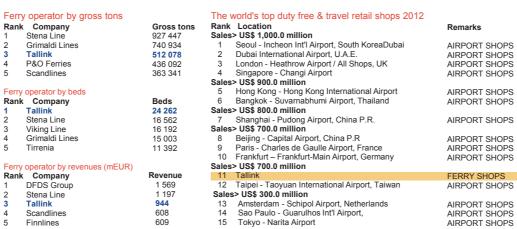
60% of the hotel guests arrive with Tallink ships

### Corporate factsheet



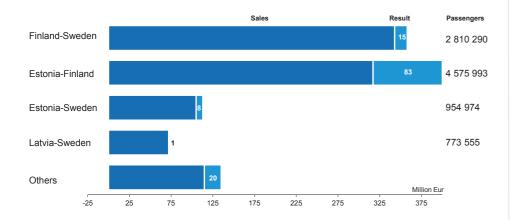


### Our position in the world



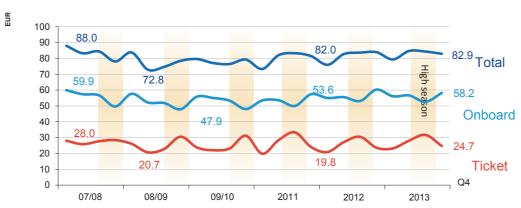
### Source: Generation Research 2013

### Segment result by routes 2013 Passenge



The segment result is the result before administrative expenses, financial expenses and taxes

### Passenger revenue



Quarterly passenger spending, highs and lows

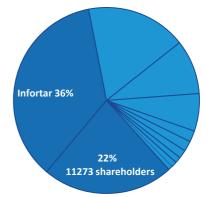
#### **Passengers** Cargo units **EBITDA** Revenue 944 942 908 166 9.3 163 9.1 9.1 156 223 224 301 792 800 를 300 -150 145 283 Q4 284 30 133 258 252 272 255 2.8 600 278 272 6 200 100 76 Q3 73 5 60 400 249 238 2.35 57 72 3-79 100 50 200 46 42 Q2 2013 08/09 09/10 2011 2012 2013 08/09 09/10 2011 2012 2013 08/09 09/10 2011 2012 08/09 09/10 2011 2012 2013

### **Share price development**



Tallink has been a leading stock on the Baltic market in liquidity, market capitalization and has a retail shareholder base over 11 000 shareholders

### **Ownership & Management**

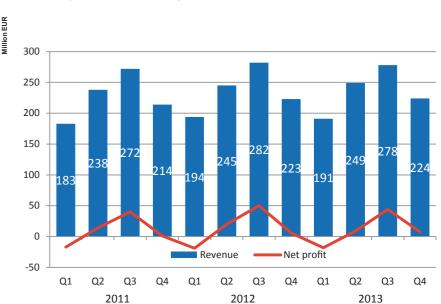


Baltic Cruises Holding 17%
Nordea Bank Finland PLC /
non-resident legal entities 9%
ING Luxemburg S.A. 7%
State Street Bank and Trust Omnibus fund 2%
Skandinaviska Enskilda Banken Ab Clients 2%
JP Morgan Chase London Clients account,
Vanguard Marketing Corporation 2%
Mellon Treaty Omnibus 1%
Firebird Republics fund Ltd. 1%
Firebird Avrora Fund, Ltd 1%

Enn Pant Andres Hunt Lembit Kitter Janek Stalmeister Peter Roose Kadri Land

Chairman of the Management Board, CEO Vice Chairman of the Management Board Member of the Management Board Member of the Management Board, CFO Member of the Management Board Member of the Management Board

### **Quarterly seasonality**



Typical to the Tallink business model is that most of the result is made in the summer high season