



# **Annual General Meeting**

14 June 2016









- 1. Approval of the Annual Report of the financial year 2015 of AS Tallink Grupp
- 2. Proposal on distribution of profits
- 3. Introduction of share without nominal value and amendment of Articles of Association
- 4. Reduction of share capital
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# Tallink today

#### 16 ships

- 11 in core passenger operations
- 2 dedicated for cargo service
- 3 chartered out

### 6,941 employees

4,736 on the sea

622 in hotels

1,583 onshore organisation

### 9.0 million passengers

4.5 million



1.8 million



1.1 million



1.3 million other countries

945 million EUR revenue 59 million EUR profit











# Global position

### Operators by **Gross Tons**

Rank	Company	Gross tons
1	Stena Line	933,618
2	Grimaldi Lines	694,597
3	Tallink Grupp	466,960
4	P&O Ferries	409,659
5	Tirrenia	373,911

### Operators **by beds**

Rank	Company	Beds
1	Tallink Grupp	18,963
2	Stena Line	17,069
3	Viking Line	14,026
4	Grandi Navi Veloci	13,680
5	Tirrenia	10,422

## Operators by revenue (2015)

Rank	Company	Revenue (mEuro)
1	DFDS Group	1,806
2	Stena Line	1,336
3	Tallink Grupp	945
4	Viking Line	530
5	Finnlines	511

**Source:** ShipPax MARKET:15, company reports











# Fundamentals for new growth

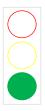
#### **Travel & leisure industry**

Growth from new markets globally Growth in Europe and Nordics Growth in domestic travel



#### **Demographics**

Ageing population more people have free time



### Disposable income

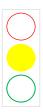
Growth in all countries

More spend devoted for free time



#### **Retail sales**

Deflation, but continuous growth in total retail spending









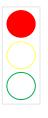




## External factors

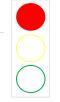
### Land based competition

New ways to spend free time New business concepts New restaurants shops etc.



### **Direct competition**

Pricing Investments



### **Geopolitical situation**

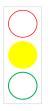
Free movement of travelers

The number of passengers from
Russia remains low



### **Economy**

No GDP growth













# Strategy

# The main goals of the strategy that is directed toward increasing Tallink's value and profitability:

- Increase the volumes and strengthen the market position in the region
- Strive for the highest level of customer satisfaction
- Develop a wide range of quality services for different customers and to pursue new growth opportunities
- Cost efficient operations
- Optimal debt level that allows sustainable dividends





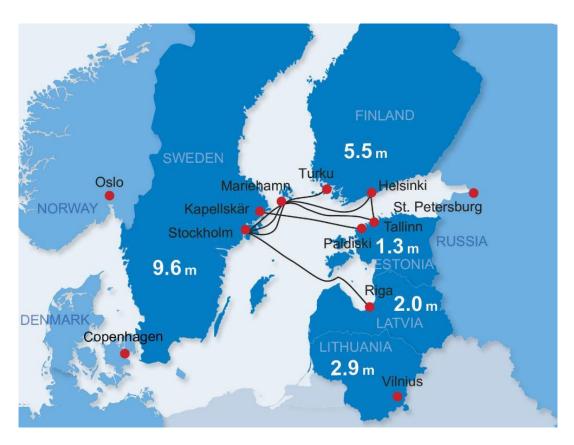






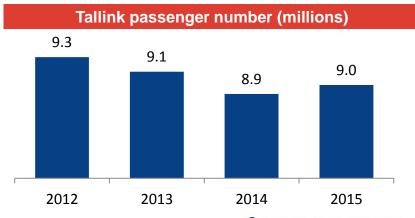


### Tallink 2015



Tallink's passenger market share is 46% of the Northern Baltic Sea

- Adoption to the new EU Sulphur Directive
- Positive feedback from upgraded vessels
- Positive effect from charters and re-routings
- Sale of vessels Silja Festival and Regina Baltica
- Construction of new LNG fast ferry Megastar
- Sale and charter-back of fast ferry Superstar
- Highest passenger number on Tallinn-Helsinki route
- Favorable fuel price and lower total fuel consumption
- Less ships in route operations





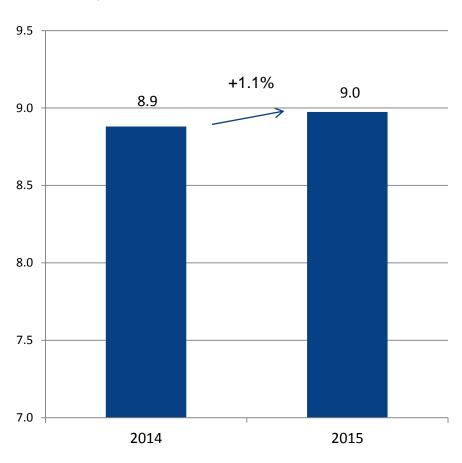




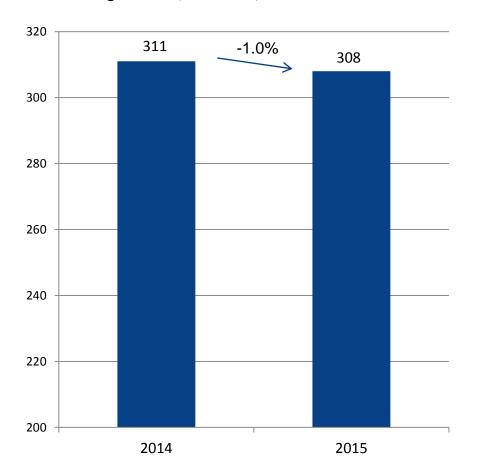




### Passengers (millions)



### Cargo units (thousands)







EBITDA<sup>(1)</sup> (EUR million)







# Results of the 2015 financial year

181

151

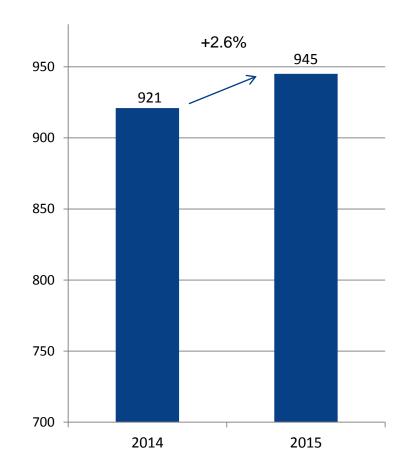
	2014	2015
Revenue (EUR million)	921	945
Gross profit (EUR million)	182	223

Net profit/-loss (EUR million)	27	59



<sup>(1)</sup> EBITDA – earnings before net financial items, share of profit of equity accounted investees, taxes, depreciation and amortization.

#### Revenue





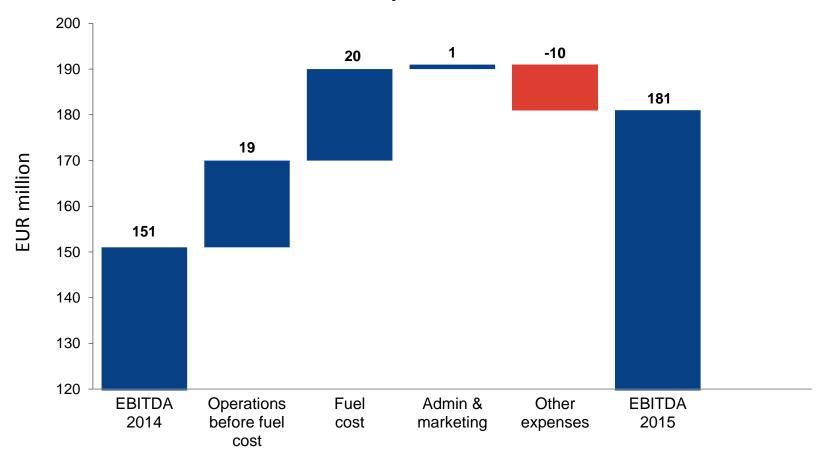








### **EBITDA** development in 2015













EUR million

2014

2015

Cash flows from operating activities	151	192
Investments	-49	-44
Asset disposal	0	115
New loans	44	0
Redemption of loans	-94	-196
Dividends	-20	-13
Total net cash flow	-7	17
Cash at the end of period	65	82















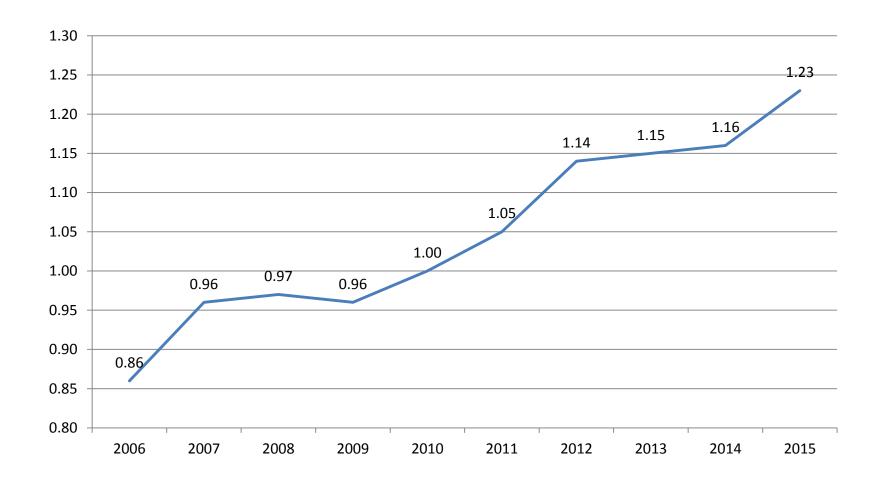








## Shareholders' equity per share





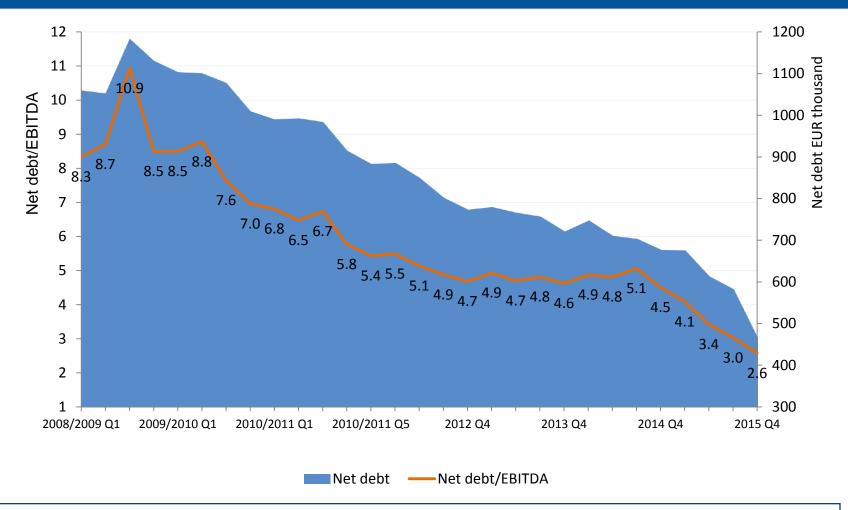








### Net debt



The net debt has decresed by over EUR 700 million from the peak in 2009 to EUR 467 million











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# I quarter results of the 2016 financial year 1 January – 31 March 2016

		Q1 2015	Q1 2016	Change
Number of passengers	thousand	1,793	1,953	8.9%
Cargo Units	thousand	75	77	2.8%
Net Sales	(EUR million)	190	193	1.4%
EBITDA	(EUR million)	19	16	-16.3%
Net profit/-loss	(EUR million)	-13	-12	9.9%



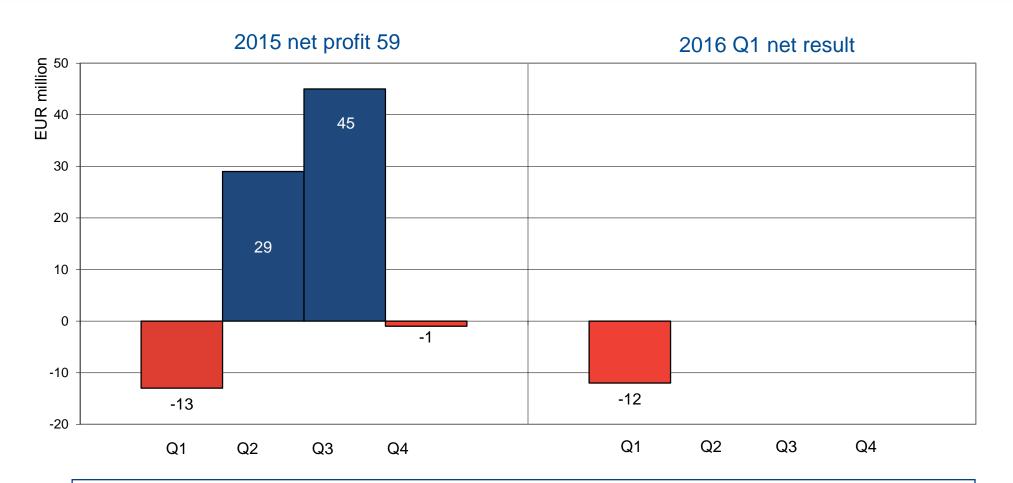








# The dynamics of high seasonality on the profit level Net result by quarters



Typical to the Tallink business model the result is made in the summer high season











# I quarter results of the 2016 financial year 1 January – 31 March 2016

		Q1 2015	Q1 2016	Change
Cash flows from operating activities	(EUR million)	18	17	
Investments	(EUR million)	4	13	351%
Redemption of loans	(EUR million)	15	15	
Cash at the end of period	(EUR million)	66	92	38.4%
Net debt (as of the end of the 1st quarter)	(EUR million)	677	472	-30.3%











# Cash flow in 2016



- Cashflow from operations
- Credit lines

- New vessel down payment EUR 23 M
- Capital expenditure and maintenance
- Scheduled loan re-payments EUR 90 M
- Interest
- Dividends
- Reduction of share capital











### Dividend and reduction of the share capital

### Proposal on distribution of profits

— dividends to the shareholders **0.02** euros per share, in the total amount of 13,398,000 euros

### Reduction of share capital

— reduction of the book value of the shares by **0.06** euros per share, in the total amount of 40,193,000 euros

### **Total distributions to shareholders**

— total distributions from equity to shareholders **0.08** euros per share, in the total amount of 53,591,000 euros



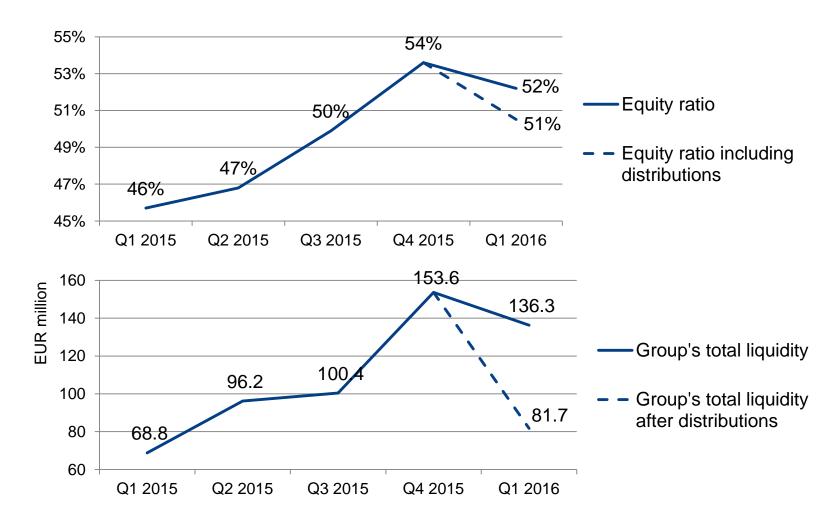








# Financial position after dividend and capital reduction













### New LNG powered fast ferry Megastar



LNG powered fast ferry for the Tallinn-Helsinki Shuttle service



### **Specifications**

- Built in Meyer Turku Shipyard
- Gross tonnage 49,000
- Length 212 meters
- Capacity 2,800 passengers
- Dual fuel engine
- Service speed 27 knots
- Delivery in early 2017

### Financing

- The vessel cost is approximately EUR 230 million
- 20% will be paid during the construction period
- 80% will be financed with long term bank loan on the delivery of the vessel
- OECD-term export credit loan with CIRR based interest rate

Production of the vessel started on 4th of August 2015, keel laying on 9th of February 2016











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