TALLINK GRUPP IS THE LEADING SHORT CRUISE AND FERRY OPERATOR



GROUP OF STRONG BRANDS

*** TALLINK**

◆ CLUB ONE

SILJA LINE

OVERNIGHT CRUISE & PASSENGER TRANSPORTATION

ONBOARD TAX-FREE **SHOPPING & CATERING**

LEISURE & CITY BREAK

5 HOTELS

CARGO **TRANSPORTATION**



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STRATEGIC PLAN

Tallink's vision is to be the market pioneer in Europe by offering excellence in leisure and business travel and sea transportation services

Long term objectives toward increasing the company value and profitability:

- Strive for the highest level of customer satisfaction
- Increase volumes and strengthen the leading position on our home markets
- Develop a wide range of quality services directed to different customers and pursue new growth opportunities
- Ensure cost efficient operations
- Manage the optimal debt level that will allow sustainable dividends

Current focus is on core operations to realize past investments. Along with the optimal fleet deployment the emphasis is on the profitability improvement and deleveraging.

Current strategic cornerstones and competitive advantages:

MOST MODERN FLEET

WIDE ROUTE **NETWORK**

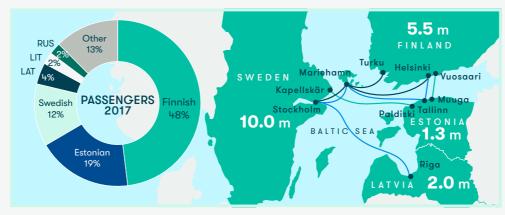
STRONG MARKET SHARE & BRAND AWARENESS

HIGH SAFETY LEVEL & **ENVIRONMENTAL STANDARDS**

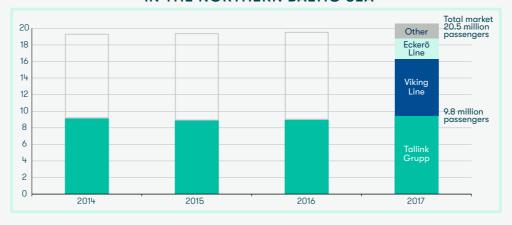
KEY INFORMATION 2017

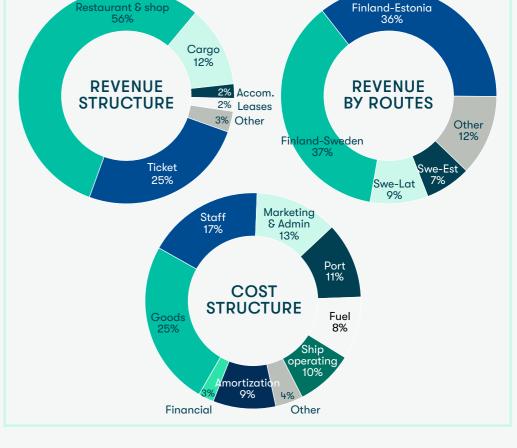
Passengers transported	9 755 720	P/E	18
Sales	967 mil EUR	ROA	4.3%
EBITDA	158 mil EUR	ROE	5.7%
Net Profit	46 mil EUR	Equity Ratio	54%
Average number of employees	7 406	EBITDA Margin	16%
EPS	0.069	Book value per share	1.25 EUR

WE OPERATE 7 ROUTES



THE PASSENGER MARKET SHARE OF TALLINK GRUPP IS 47% IN THE NORTHERN BALTIC SEA





HISTORY

1883	1910	1928	1957	1965	1989	1990	1996	2001	2002	2003	2004	2005	2006	2009	2011	2015	2017	
Finnish Steamship	Service between Turku &	Service between Helsinki &	Silja Line established	Tallinn-Helsinki route	Tallink founded	One vessel. 166 th	Management buyout	Tallinn-Stockholm route	First newbuilt cruise ferry	Private placement	Hotel operation	IPO	Rights Issue. Tallink and Silja	Over 1.3 billion euros invested during the fleet investment program.	9M passengers 1.3M Club One members	2.0M Club One members	New generation LNG Shuttle ferry	

OUR FLEET CONSISTS OF 14 ICE CLASS SHIPS AND HAS A VALUE OF EUR 1.5 BILLION



nemeters: 2000 Tal



enath: 212m assengers: 2800 Victoria I Built: 2004 ength: 193m sengers: 2500 Romantika Built: 2002 ength: 193m assengers: 2500

Baltic Queen



assengers: 2800 Silja Symphony Built: 1991 Length: 203m assengers: 2852 Silja Serenade uilt: 1990

assengers: 2852



Silja Europa ngth: 202m assengers: 3123 nemeters: 932 Regal Star Built: 1999 ength: 157m ssengers: 80 Sea Wind Built: 1972

Length: 155.0m

assengers: 260



sabelle ength: 171m assengers: 2480 Atlantic Vision Built: 2002 Length: 203.3m sengers: 728

AGE OF FLEET BY VALUE



WE OPERATE 5 HOTELS (1300 ROOMS)



Tallink Spa & Conference oms: 275

Wellness & MediSPA **Tallink Express**

200ms: 163

Resto & Bar Tempo

Pirita Top Spa

Tallink Hotel Riga

30% of the hotel guests arrive with Tallink ships

CORPORATE FACTSHEET



35

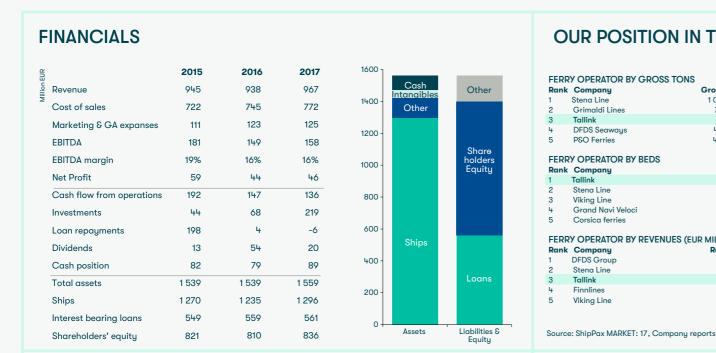
30

20

15

10

2018



OUR POSITION IN THE WORLD

FERR	Y OPERATOR BY GROSS TONS		THE W	ORLD'S TOP DUTY		
Rank	Company	Gross tons	Rank	Location		
1	Stena Line	1 064 790	Sales > l	JS\$ 1,500.0 million		
2	Grimaldi Lines	701 340	1	SEOUL - Incheon In		
3	Tallink	512 817	2	DUBAI - Dubai Inte		
4	DFDS Seaways	438 479	3	SINGAPORE - Char		
5	P&O Ferries	409 659	Sales > US\$ 1,000.0 million			
			4	LONDON - Heathro		
FERR	Y OPERATOR BY BEDS		5	BANGKOK - Suvarr		
Rank	Company	Beds	Sales > l	JS\$ 800.0 million		
1	Tallink	24 821	6	HONG KONG - Inte		
2	Stena Line	16 985	7	SHANGHAI - Pudon		
3	Viking Line	14 026	8	TOKYO - Narita Air		
4	Grand Navi Veloci	13 328	Sales > l	JS\$ 600.0 million		
5	Corsica ferries	11 676	9	BEIJING - Capital		
			10	PARIS - Charles de		
FERR	Y OPERATOR BY REVENUES (EU	11	FRANKFURT - Frank			
Rank	Company	Revenue	Sales > l	JS\$ 500.0 million		
1	DFDS Group	1 925	12	TALLINK/SILJA LINI		
2	Stena Line	1 322	13	TAIPEI - Taoyuan In		

523



Turkey

Source: Generation Research 2017

Airport Shops

ISTANBUL - Atatürk Airport



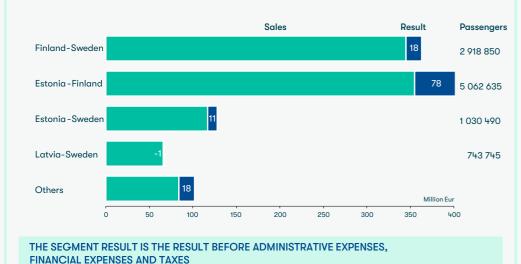
2017

- Share Price in EUR

2016

Dividend

SEGMENT RESULT BY ROUTES 2017



PASSENGER REVENUE

Finnline

Vikina Line



QUARTERLY PASSENGER SPENDING, HIGHS AND LOWS

OWNERSHIP & MANAGEMENT

2015

SHARE PRICE DEVELOPMENT

TAL1T

ä

1.3

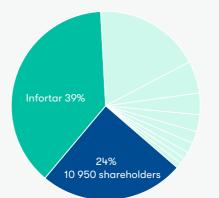
1.2

1.1

0.9

0.8

0.7



Infortar AS 39% Baltic Cruises Holding L.P. 16% Baltic Cruises Investment L.P. 6% ING Luxembourg S.A. AIF Account 4% ING Luxembourg S.A. Client Account 3% Nordea Bank AB Finland Branch Clients 3% Citigroup Venture Capital International G.P. 2% State Street Bank and Trust Omnibus Fund OM01 2% Clearstream Banking Luxembourg S.A. Clients 1% Bank of New York Mellon S.A. Clients 1%

Paavo Nõgene Andres Hunt Janek Stalmeister Lembit Kitter

Chairman of the Management Board, CEO Member of the Management Board Member of the Management Board Member of the Management Board

CARGO UNITS REVENUE EBITDA PASSENGERS 9.8 **5** 200 **€** 400 967 9.5 ≝ 1000 945 - Q4 364 938 181 9.0 328 158 308 226 160 8 149 800 300 85 78 ~ Q3 120 600 200 80 400 Q2 3 255 100 40 200 36 - Q1 1,9 2015 2016 2017 2018 2016 2017 2018 2015 2015 2016 2017 2018 2015 2016 2017 2018

QUARTERLY SEASONALITY



TYPICAL TO THE TALLINK BUSINESS MODEL IS THAT MOST OF THE RESULT IS MADE IN THE SUMMER HIGH SEASON