Other

13%

RUS

LIT

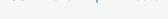
LAT



STRATEGIC PLAN

WE OPERATE 7 ROUTES

WEDEN



Vuosaar

**1.3** m

**2.0** m

ΑΙΥΙΑ

5.5 m

FINLAND

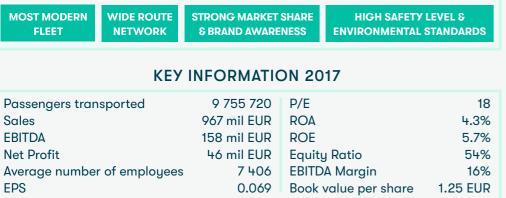
Tallink's vision is to be the market pioneer in Europe by offering excellence in leisure and business travel and sea transportation services

#### Long term objectives toward increasing the company value and profitability:

- Strive for the highest level of customer satisfaction
- Increase volumes and strengthen the leading position on our home markets
- Develop a wide range of quality services directed to different customers and
- pursue new growth opportunities
- Ensure cost efficient operations
- Manage the optimal debt level that will allow sustainable dividends

Current focus is on core operations to realize past investments. Along with the optimal fleet deployment the emphasis is on the profitability improvement and deleveraging.

#### Current strategic cornerstones and competitive advantages:



THE PASSENGER MARKET SHARE OF TALLINK GRUPP IS 47%



**HISTORY** 

1883	1910	1928	1957	1965	1989	1990	1996	2001	2002	2003	2004	2005	2006	2009	
Finnish Steamship Co founded	Service between Turku & Stockholm	Service between Helsinki & Stockholm	Silja Line established	Tallinn-Helsinki route	Tallink founded	One vessel. 166 th passengers	Management buyout	Tallinn-Stockholm route	First newbuilt cruise ferry	Private placement	Hotel operation starts	IPO	Rights Issue. Tallink and Silja Line merged	Over 1.3 billion euros invested during the fleet investment program. 8M passengers reached	

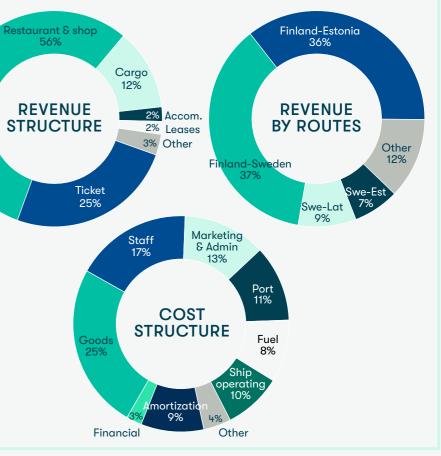
## OUR FLEET CONSISTS OF 14 ICE CLASS SHIPS AND HAS A VALUE OF EUR 1.5 BILLION



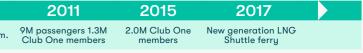


### PASSENGERS 2017 Swedish 12% **10.0** m

AGE OF FLEET BY VALUE



| Investor Relations | E-mail: veiko.haavapuu@tallink.ee | Phone: +372 640 9914



## WE OPERATE 5 HOTELS (1300 ROOMS)



**Tallink Citu** ooms: 332 Conference lightclub

Tallink Spa & Conference oms: 275 Aaua Spa

**Tallink Hotel** Riga ms: 256 Conference

÷УМ



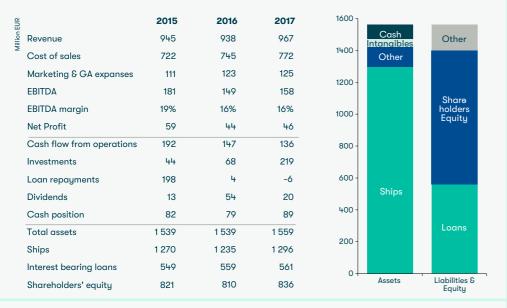
Pirita Top Spa ooms: 267 Wellness & MediSPA National Heritage

**Tallink Express** 200ms: 163 Resto & Bar Tempo

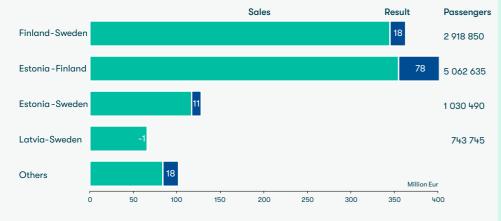
30% of the hotel guests arrive with Tallink ships

# **CORPORATE FACTSHEET**

## **FINANCIALS**



# **SEGMENT RESULT BY ROUTES 2017**



PASSENGER REVENUE

Source: ShipPax MARKET: 17, Company reports

FERRY OPERATOR BY REVENUES (EUR MILLION)

**OUR POSITION IN THE WORLD** 

Gross tons

1 064 790

701 340

512 817

438 479

409 659

Beds

24 821

16 985

14 026

13 328

11 676

Revenue

1925

1322

967

536 14

523 15

Rank

6

8

9

10

12

13

Location

Sales > US\$ 1,500.0 million

Sales > US\$ 1,000.0 million

Sales > US\$ 800.0 million

Sales > US\$ 600.0 million

Sales > US\$ 500.0 million

Sales > US\$ 400.0 million

SEOUL - Incheon Int'l Airport

SINGAPORE - Changi Airport

LONDON - Heathrow Airport

SHANGHAI - Pudong Airport

TOKYO - Narita Airport

BEIJING - Capital Airport

DUBAI - Dubai International Airport

BANGKOK - Suvarnabhumi Airport

PARIS - Charles de Gaulle Airport

TALLINK/SILJALINE - All Routes

AMSTERDAM - Schiphol Airpor

ISTANBUL - Atatürk Airport

FRANKFURT - Frankfurt-Main Airport

TAIPEI - Taouuan International Airport

HONG KONG - International Airport

FERRY OPERATOR BY GROSS TONS

Rank Company

3

5

3

3

5

Stena Line

Tallink

Rank Company

Tallink

Rank Company

DFDS Grou

Stena Line

Vikina Line

Tallink

Finnlines

Stena Line

Viking Line

Grimaldi Lines

DFDS Seaways

FERRY OPERATOR BY BEDS

Grand Navi Veloci

Corsica ferries

P&O Ferries



THE WORLD'S TOP DUTY FREE & TRAVEL RETAIL SHOPS 2016

Countru

UAE

UК

Singap

Thailand

Hona Kona

China

Japan

China

France

Germanu

Estonia

Taiwan

Turkey

Chann

Airport Shops

- Q4

- Q3

Q2

- Q1

2018

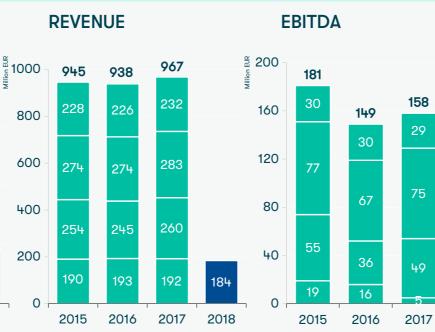
Ferries

Netherlands Airport Shops

Source: Generation Research 2017

South Korea Airport Shops

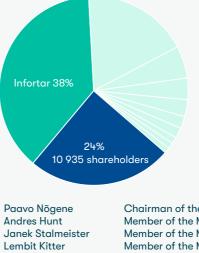
QUARTERLY PASSENGER SPENDING, HIGHS AND LOWS

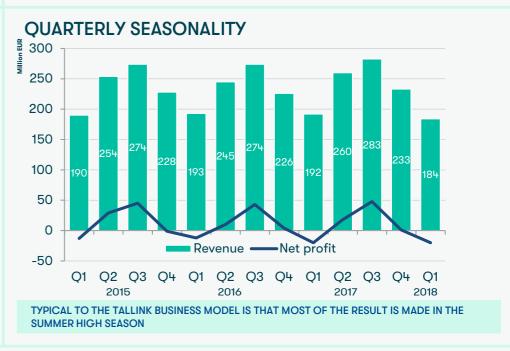


# SHARE PRICE DEVELOPMENT

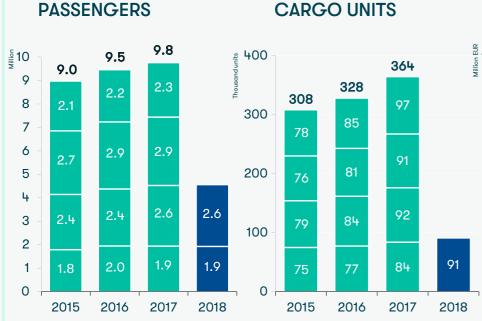








THE SEGMENT RESULT IS THE RESULT BEFORE ADMINISTRATIVE EXPENSES, FINANCIAL EXPENSES AND TAXES





TALLINK HAS BEEN A LEADING STOCK ON THE BALTIC MARKET IN LIQUIDITY, MARKET CAPITALIZATION AND HAS A RETAIL SHAREHOLDER BASE AROUND 11 000 SHAREHOLDERS

Infortar AS 38% Baltic Cruises Holding L.P. 16% Baltic Cruises Investment L.P. 6% ING Luxembourg S.A. AIF Account 4% ING Luxembourg S.A. Client Account 3% Nordea Bank AB Finland Branch Clients 3% Citigroup Venture Capital International G.P. 2% State Street Bank and Trust Omnibus Fund OM01 2% Bank of New York Mellon S.A. Clients 1% Clearstream Banking Luxembourg S.A. Clients 1%

Chairman of the Management Board, CEO Member of the Management Board Member of the Management Board Member of the Management Board