# TALLINK GRUPP IS THE LEADING SHORT CRUISE AND FERRY OPERATOR



**GROUP OF STRONG BRANDS** 

OVERNIGHT CRUISE & PASSENGER TRANSPORTATION

ONBOARD TAX-FREE SHOPPING & CATERING

LEISURE & CITY BREAK

**4 HOTELS** 

CARGO **TRANSPORTATION** 



◆ CLUB ONE

AS TALLINK GRUPP

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## STRATEGIC PLAN

Reg. Nr.:10238429

Sadama 5

Tallink's vision is to be the market pioneer in Europe by offering excellence in leisure and business travel and sea transportation services

#### Long term objectives toward increasing the company value and profitability:

- Strive for the highest level of customer satisfaction
- Increase volumes and strengthen the leading position on our home markets
- Develop a wide range of quality services directed to different customers and pursue new growth opportunities
- Ensure cost efficient operations
- Manage the optimal debt level that will allow sustainable dividends

Current focus is on core operations to realize past investments. Along with the optimal fleet deployment the emphasis is on the profitability improvement and deleveraging.

#### Current strategic cornerstones and competitive advantages:

MOST MODERN FLEET

WIDE ROUTE **NETWORK** 

STRONG MARKET SHARE & BRAND AWARENESS

HIGH SAFETY LEVEL & **ENVIRONMENTAL STANDARDS** 

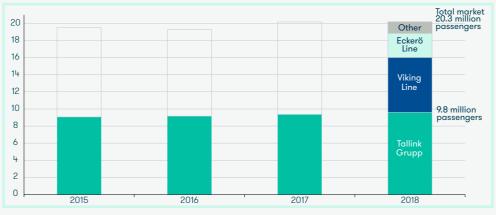
# **KEY INFORMATION 2019**

Passengers transported	9 763 210	P/E	13
Sales	949 mil EUR	ROA	4.8%
EBITDA	171 mil EUR	ROE	6.0%
Net Profit	50 mil EUR	Equity Ratio	54%
Average number of employees	7 270	EBITDA Margin	18%
EPS	0.074 EUR	Book value per share	1.228 EUR

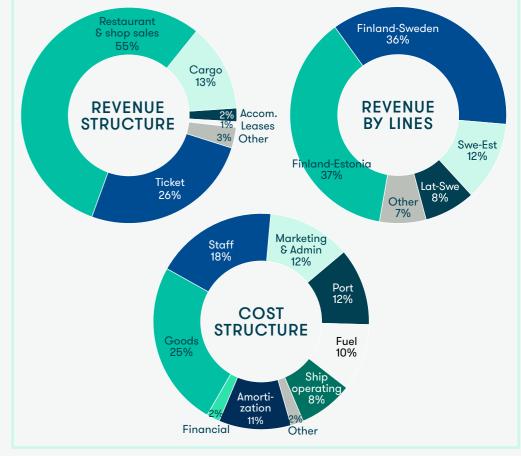
# **WE OPERATE 7 ROUTES**



### THE PASSENGER MARKET SHARE OF TALLINK GRUPP IS 48% IN THE NORTHERN BALTIC SEA



### 2019



### **HISTORY**

1883	1910	1928	195/	1905	1989	1990	1990	2001	2002	2003	2004	2005	2000	2009	2011	2015	201/	2018	2019
Finnish Steamship Co founde	Service between Turku & d Stockholm	Service between Helsinki & Stockholm	Silja Line established	Tallinn-Helsinki route	Tallink founded	One vessel. 166 th passengers	Management buyout	Tallinn-Stockholm route	First newbuilt cruise ferry	Private placement	Hotel operation starts	IPO	Rights Issue. Tallink and Silja Line merged	Over 1.3 billion euros invested during the fleet investment program. 8M passengers reached	9M passengers 1.3M Club One members	2.0M Club One members	New generation LNG Shuttle ferry	Secondary listing on Nasdaq Helsinki	Second LNG Shuttle ferry building contract signed

### OUR FLEET CONSISTS OF 15 ICE CLASS SHIPS AND HAS A VALUE OF EUR 1.2 BILLION



/legastar









Silja Serenade

ngth: 203m

assengers: 2852

Built: 1990







# 25+ 1-10 years 16-25 uears 11-15 years Core fleet 15 years Cargo vessels 25 years Superfast vessel 18 years

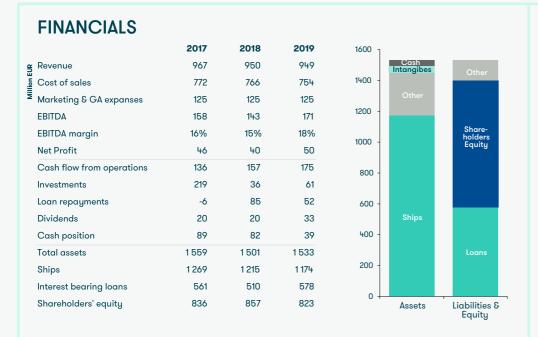
AGE OF FLEET BY VALUE

# WE OPERATE 4 HOTELS (1054 ROOMS)



# CORPORATE FACTSHEET





## **OUR POSITION IN THE WORLD**

Source: ShipPax MARKET:18; Company reports

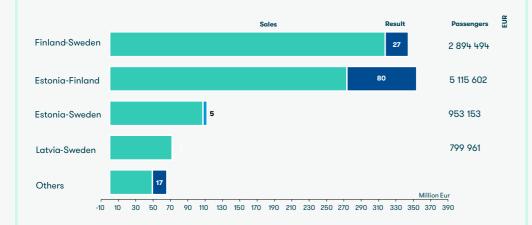
FEF	RRY OPERATOR BY G	ROSS TONS	THE	WORLD'S TOP DUTY FREE & TRAVEL	RETAIL SHOPS			
Ran	nk Company	Gross tons	Ran	king by actual and estimated retail sales in 20	017			
1	Stena Line	935 898	Loc	ation	Country	Channel		
2	Grimaldi Lines	732 232	Sale	es > U\$\$ 1,700 million				
3	Moby Lines	550 580	1	SEOUL - Incheon Int'l Airport	South Korea	Airport Shops		
ų.	Tallink	525 724	2	DUBAI - Dubai International Airport	UAE	Airport Shops		
5	Grand Navi Veloci	425 220	3	SINGAPORE - Changi Airport	Singapore	Airport Shops		
CCI	RRY OPERATOR BY BE	De	Sale	es > US\$ 1,000 million				
	ik Company	Beds	4	LONDON - Heathrow Airport	UK	Airport Shops		
Kar	Tallink	24 328	5	BANGKOK - Suvarnabhumi Airport	Thailand	Airport Shops		
	Moby Lines	19 066	6	SHANGHAI - Pudong Airport	China	Airport Shops		
3	Stena Line	17 225	Sale	es > US\$ 900 million				
5 +	Grand Navi Veloci	16 629	7	HONG KONG - International Airport	Hong Kong	Airport Shops		
5	Grimaldi Lines	16 133	Sale	es > US\$ 800 million				
o	Grimaiai Lines	10 133	8	BEIJING - Capital Airport	China	Airport Shops		
FEF	RRY OPERATOR BY RE	VENUES	9	PARIS - Charles de Gaulle Airport	France	Airport Shops		
(EUI	R million, 2018)		Sale	es > US\$ 700 million				
Ran	nk Company	Revenue	10	TOKYO - Narita Airport	Japan	Airport Shops		
1	DFDS Group	2 109	Sale	es > U\$\$ 600 million				
2	Stena Line	1345	11	FRANKFURT - Frankfurt-Main Airport	Germany	Airport Shops		
3	Tallink	950	12	TALLINK - All Routes	Estonia	Ferries		
4	Finnlines	589	13	TAIPEI - Taoyuan International Airport	Taiwan	Airport Shops		
5	Viking Line	498	Sale	Sales > US\$ 500 million				
			14	ISTANBUL - Atatürk Airport	Turkey	Airport Shops		
Data: Ro/pax / ferries above 1,000 GT			15	AMSTERDAM - Schiphol Airport	Netherlands	Airport Shops		

# SHARE PRICE DEVELOPMENT



TALLINK HAS BEEN A LEADING STOCK ON THE BALTIC MARKET IN LIQUIDITY, MARKET CAPITALIZATION AND HAS A RETAIL SHAREHOLDER BASE AROUND 16 000 SHAREHOLDERS

## **SEGMENT RESULT BY ROUTES 2019**



THE SEGMENT RESULT IS THE RESULT BEFORE ADMINISTRATIVE EXPENSES, FINANCIAL EXPENSES AND TAXES

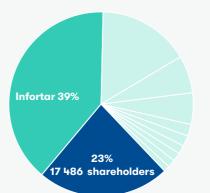
# PASSENGER REVENUE



Source: Generation Research 2018

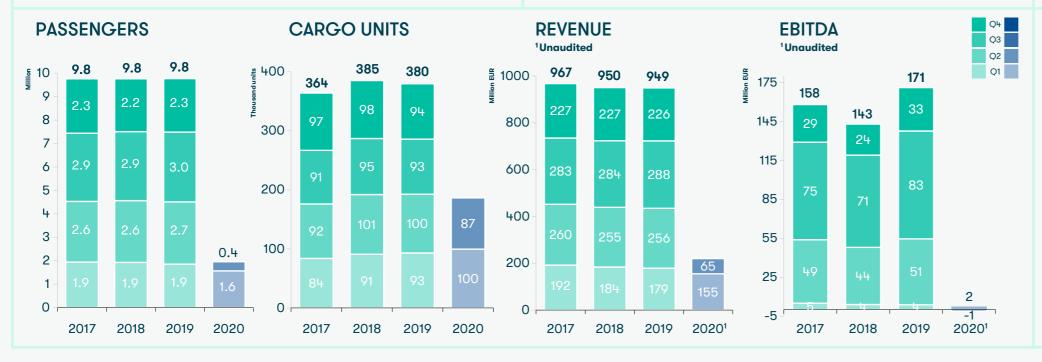
QUARTERLY PASSENGER SPENDING, HIGHS AND LOWS

### OWNERSHIP & MANAGEMENT



Infortar AS 39% Baltic Cruises Holding L.P. 16% ING Luxembourg S.A. AIF Account 7% Baltic Cruises Investment L.P. 6% Citigroup Venture Capital International G.P. 2% Nordea Bank Abp / Finnish Clients 2% Clearstream Banking AG 2% Nordea Bank Abp / Clients FDR 1% State Street Bank and Trust Omnibus Fund OM01 1% LHV Pensionifond L 1%

Paavo Nõgene Lembit Kitter Kadri Land Harri Hanschmidt Piret Mürk-Dubout Chairman of the Management Board, CEO Member of the Management Board Member of the Management Board Member of the Management Board Member of the Management Board



# **OUARTERLY SEASONALITY**

